

Global Risk & Sustainable Finance

Framework for Next Generation Counterparty Risk Integration of Green Ratings with Credit Ratings

Solving for:

- / Board-level Risk Appetite Mapping by the ExCo to the Business
- / Capital Allocation Process
- / Capital Pricing Process
- / "Internal Green Ratings" plus "Internal Credit Ratings" for "New Counterparty Risk Models"
- / Granular Green Limits and Credit Limits for Spot and Transition Horizon

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Objectives

To demonstrate the following:

- / How EBA Pillar 3 data provides the foundations for Capital Management
- / How to integrate Green Ratings with Credit Ratings for Internal Models
- / How to use this for mapping Risk Appetite to Capital Management

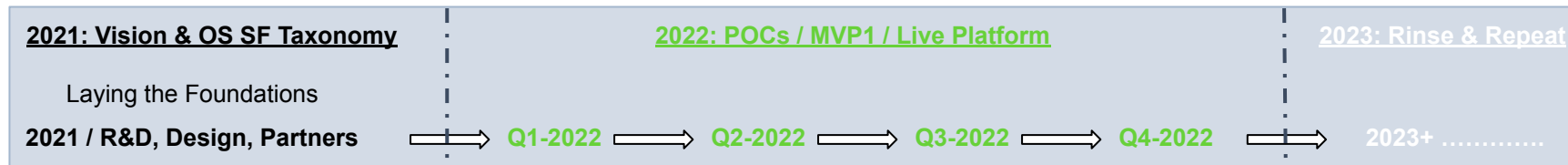


1. EBA Pillar 3 Data provides the foundations for future **Capital Management**



1.1. What have we been doing?

Vision of data evolution for SF



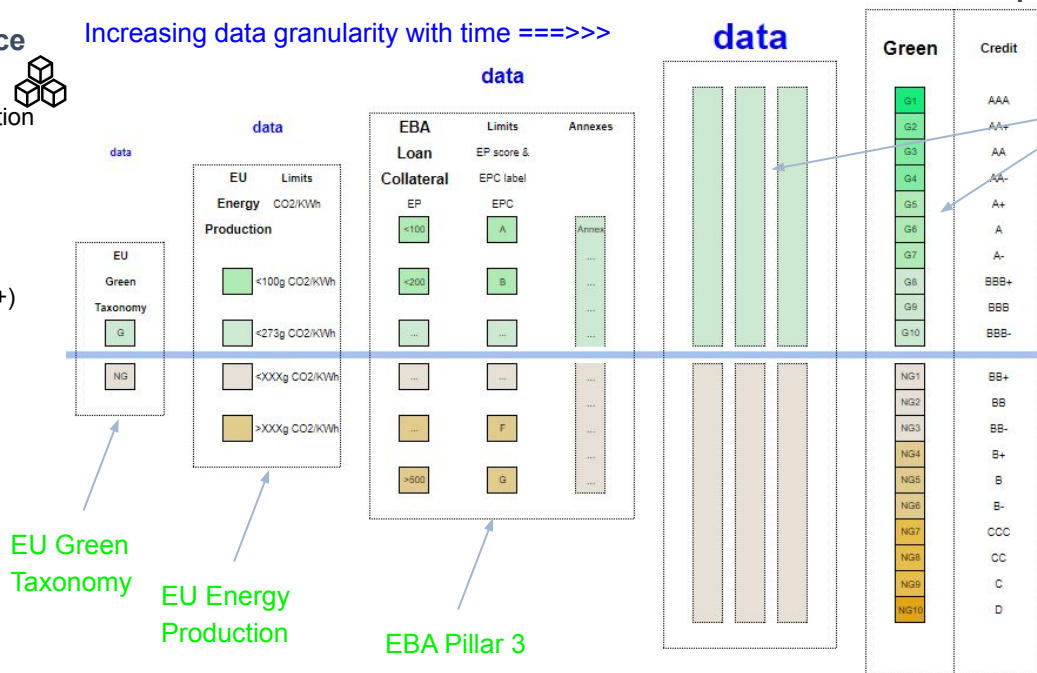
Building Blocks are in Place

- 2 years of research preparation
- 1.5 years of fintech partner selection
- 1.5 years of client research
- 1 year of SFI partner work
- 1 year of design research
- 6 months of taxonomy research
- large scale hire & train plan (500+)
- relationship building:

- Domestic Banks
- International Banks
- International Funds
- SFI, SF COE, CBI, DoF
- Skillnet
- BPF/FPAI
- Irish Funds
- Insurance Ireland
- Academia



Increasing data granularity with time ==>>>



Evolution of Complex Data Requirements

- Green Ratings
- Green Data Sets
- Green Risk Metrics

For example on EBA

- GAR from Dec-2023
- BTAR from Jun-2024

For example on SFDR

- Article 8/9
- Timeline obligations

1.2. Combining Green & Credit Ratings

From Single Ratings to a Grid of Ratings

Green																					
G01	G1																				
G02	G2																				
G03	G3																				
G04	G4																				
G05	G5																				
G06	G6																				
G07	G7																				
G08	G8																				
G09	G9																				
G10	G10																				
G11	NG1																				
G12	NG2																				
G13	NG3																				
G14	NG4																				
G15	NG5																				
G16	NG6																				
G17	NG7																				
G18	NG8																				
G19	NG9																				
G20	NG10																				
		Credit																			
		B	C	CC	CCC	B-	B	B+	BB+	BB	BB-	BBB-	BBB	BBB+	A-	A	A+	AA-	AA	AA+	AAA
		C20	C19	C18	C17	C16	C15	C14	C13	C12	C11	C10	C09	C08	C07	C06	C05	C04	C03	C02	C01

Illustrating Size of Data Metrics Architecture

Credit Ratings: 20 grades

Credit Rating Migration 1 year forward: $20 \times 20 = 400$ outcomes

Combining Credit & Green Ratings: $20 \times 20 = 400$ grades

Credit & Green Ratings Migration 1 year forward: $20 \times 20 \times 20 = 8,000$ outcomes

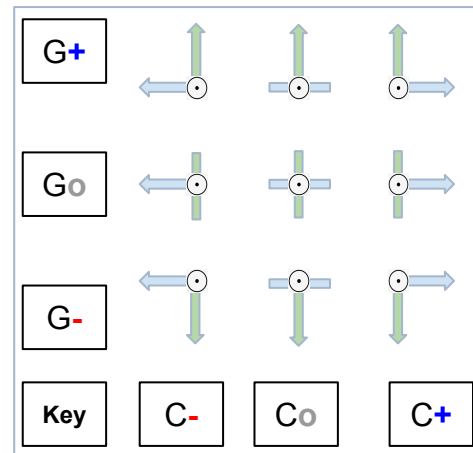
Adding State of an Asset (3 modified states for each rating: +ve, stable, -ve)

Combining Credit & Green Ratings: $60 \times 60 = 3,600$ grades

Credit & Green Ratings Migration 1 year forward: $60 \times 60 \times 60 = 216,000$ outcomes

Climate Models 80 years (2100) data grows $(80 \times 60^3) = 17,280,000$ outcomes

**State of Asset
“Modifiers”**



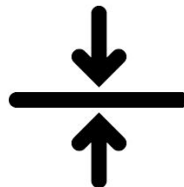
1.3. Data Foundations for Green Ratings

Beyond EBA Pillar 3 Carbon Emissions Reporting

Data sources maturing over time

Baseline using EBA Pillar 3 449a CRR reporting

- / Internal sources
- / External sources
- / Proxy methods



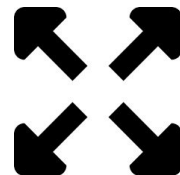
Add existing green data outside scope of EBA reporting

- / Real estate EPC/BER data
- / Natural Hazard risk data (e.g. flood risk)
- / Third party ESG data
- / Internal proprietary research



Expand using new sources as they emerge

- / TCFD enhanced/improved reporting extends “E” (environmental metrics) for GHG Emissions
- / TNFD new reporting extends “E” data for Nature Impact
- / Extend sources for “S” (societal metrics) as EU Societal taxonomy evolves
- / Extend sources for “G” (governance metrics) as market sources evolve
- / Then refine over time - internal/external/proxy

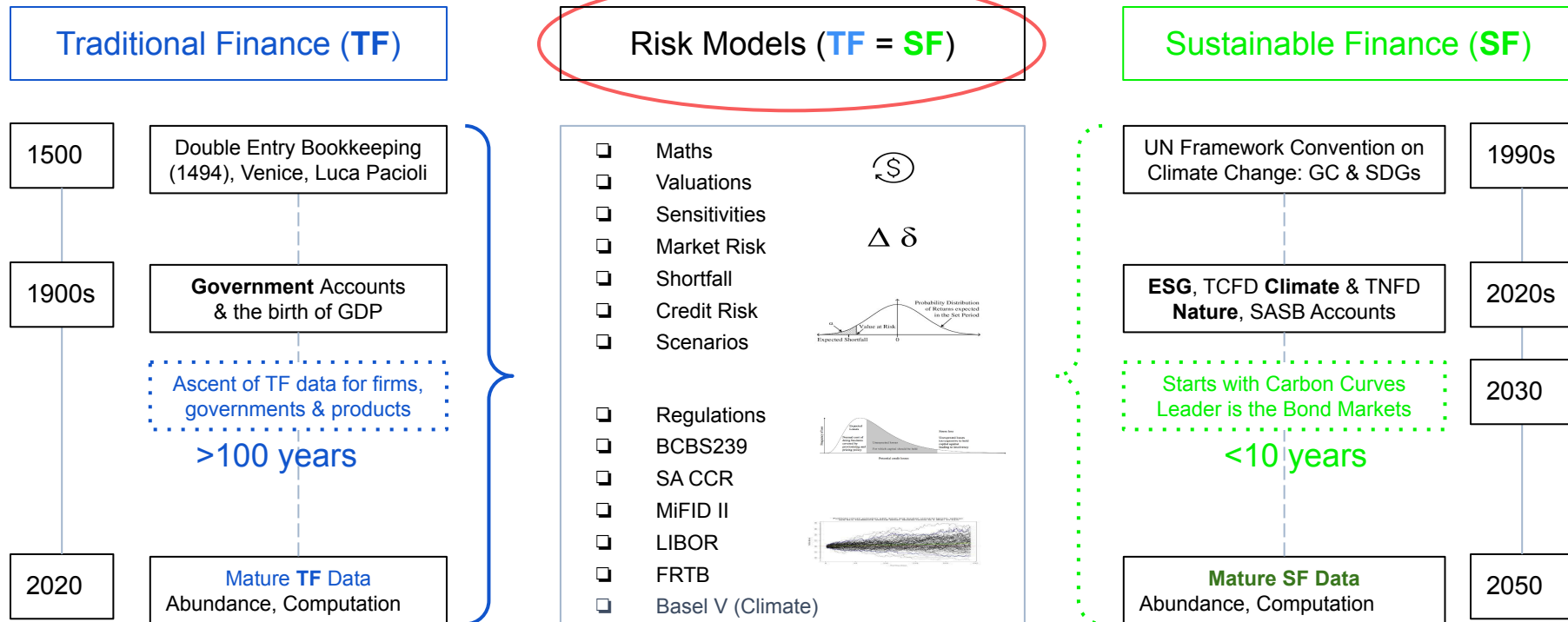


2. Green Ratings & Credit Ratings integration defines the future of Internal Models



Risk in Financial Services

It's all about making information “**economic ready**” - a **data problem** - but **risk models are the same**



2.2. Modeling for Green & Credit Ratings

Maths: data store & compute gets large, quickly

Task
Create CREDIT Vectors (Extant)

Effort & Output
Credit Rating (CR) Vector
IG = {AAA, ..., BBB-}
Non-IG = {BB+, ..., B-, CCC, CC, C, D}
IG set size = 10
Non-IG set size = 10
CR-Vect = 1x20
Set size = 20
Modifiers
CR-Mod = {+, =, -}
{+} = improving
{=} = stable
{-} = deteriorating
Modified Credit Rating Vector
IG-Mod set size = 10x3 = 30
Non-IG-Mod set size = 30
CR-Vect-Mod = 1x80
Set size = 80
Ex-Mod Data Set Sizes
Spot = 1x20 = 20
Forwards = 20x20 = 400
80 years forward = 80 x 400 = 32,000
Cum-Mod Data Set Sizes
Spot = 1x80 = 80
Forwards = 80x80 = 3,600
80 years forward = 80 x 3,600 = 288,000

Task
Create GREEN Vectors (New)

Effort & Output
Green Rating (GR) Vector
Green Grade = GG = {G1, ..., G10}
Non-GG = {G11, ..., G20}
GG set size = 10
Non-GG set size = 10
GR-Vect = 1x20
Set size = 20
Modifiers (Mod)
GR-Mod = {+, =, -}
{+} = improving
{=} = stable
{-} = deteriorating
Modified Green Rating Vector
GG-Mod set size = 10x3 = 30
Non-GG-Mod set size = 30
GR-Vect-Mod = 1x80
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Ex-Mod Data Set Sizes
Spot = 1x20 = 20
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Cum-Mod Data Set Sizes
Spot = 1x80 = 80
Forwards = 80x80 = 3,600
80 years forward = 80 x 3,600 = 288,000

Task
Create CRxGR Data Architecture

Effort & Output
Spot for CRxGR = Matrix (n^2)
CRxGR-C2-spot (t=0) = X x X = X^2
[Ex-Mod set size = 20x20 = 400]
[Cum-Mod set size = 80x80 = 3,600]
CRxGR Matrix Forwards = Cubes (n^3)
CRxGR Migration Cube (ex-Mod)
CRxGR-Mig-C3-01yr = 20x20x20 = 8,000
CRxGR-Mig-C3-02yr = 20x20x20 = 8,000
..., etc
[Ex-Mod = 20x20x20 = 8,000]
[Cum-Mod = 80x80x80 = 216,000]
Number of Years Forward (F x n^3)
Climate Forecasts out to the year 2100
Forwards are circa 80 years
[Ex-Mod = 80 x 8,000 = 640,000]
[Cum-Mod = 80 x 216,000 = 17,280,000]
...
Ex-Mod Data Set Sizes
Spot = 20x20 = 400
Forwards 20x20x20 = 8,000
80 years Forward = 80 x 8,000 = 640,000
Cum-Mod Data Set Sizes
Spot = 80x80 = 3,600
Forwards 80x80x80 = 216,000
80 years Forward = 80 x 216,000 = 17,280,000

Size of Forward Cubes Outcomes (# of paths are larger)

- Quantity of Data Metrics 1 year out = 216,000
- For Climate Risk out 80 years = 17,280,000

Baseline: Sourcing Data

- Internal
- External
- Proxy

Baseline: Options for Filling Data Gaps

- Extending scope of sources
- Academic sources
- Academic proxy models

Baseline: Quality Assurance

- Build QA tests for switching existing sources
- Build QA test for finding new sources
- Preserve audit trail of data sources and switches

Ratings Migration Forward Data

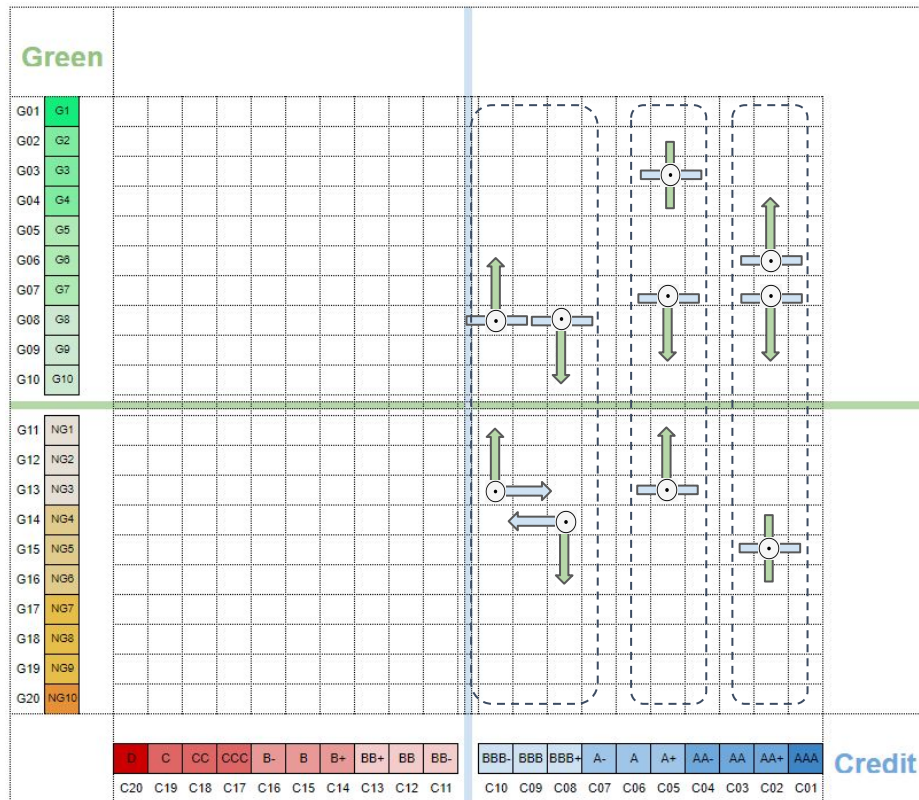
- Primarily done using mathematical simulation models

Approach Re-uses existing sunk cost by extending

- Existing infrastructure
- Existing models
- Existing workflows
- Existing reporting

2.3. Reclassify Assets by Internal Model

Map, Analyse, Modify & Adjust



Illustrating “Reclassification” of Assets/Collateral

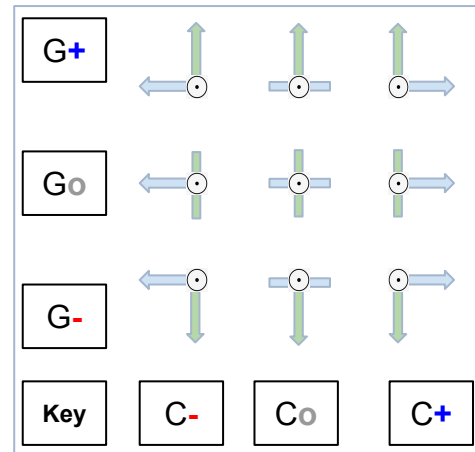
Map: map all Credit Rated Assets to Credit-Green Rating Matrix

Analyse: identify anomalies - the good, bad and ugly of capital allocation & pricing

Modify: apply modifiers for Green Rating trend and Credit Rating trend

Adjust: remediate classification for capital (risk) allocation and capital (risk) pricing

State of Asset
“Modifiers”

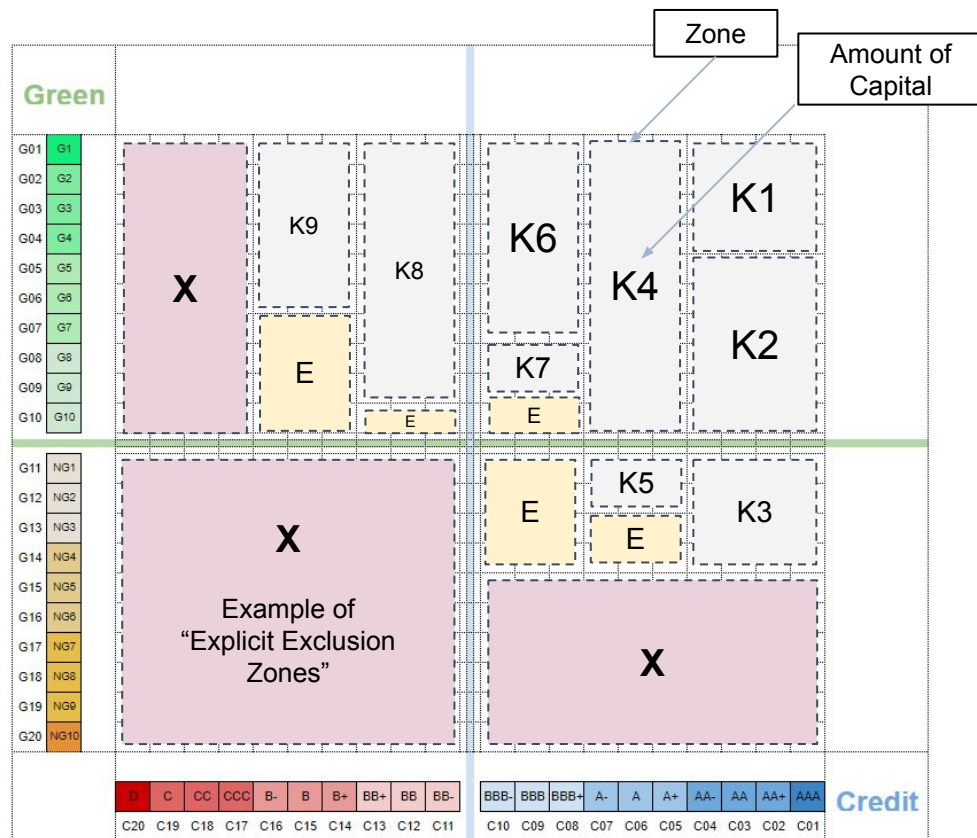


3. Mapping Risk Appetite to Green & Credit Ratings for Capital Allocation, Pricing & Limits



3.1. Mapping Risk Appetite: K=Capital

From “Single” Ratings to “Zones” of Ratings



Capital Allocations

K1 to K9: increasing risk appetite, sized by capital, applied to grade “zones”

Exceptions (E): capacity for exceptions

Explicit Exclusions (X): grade zones strictly prohibited

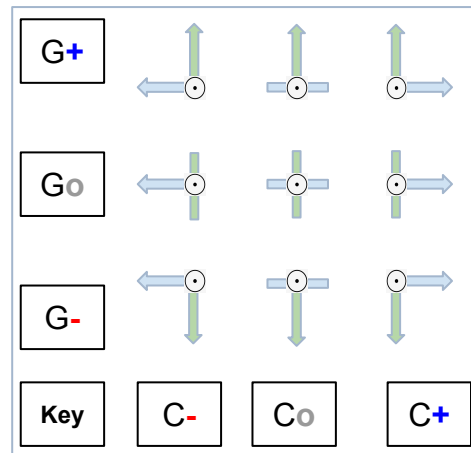
Limits: apply limits framework to grades and/or grade zones

K

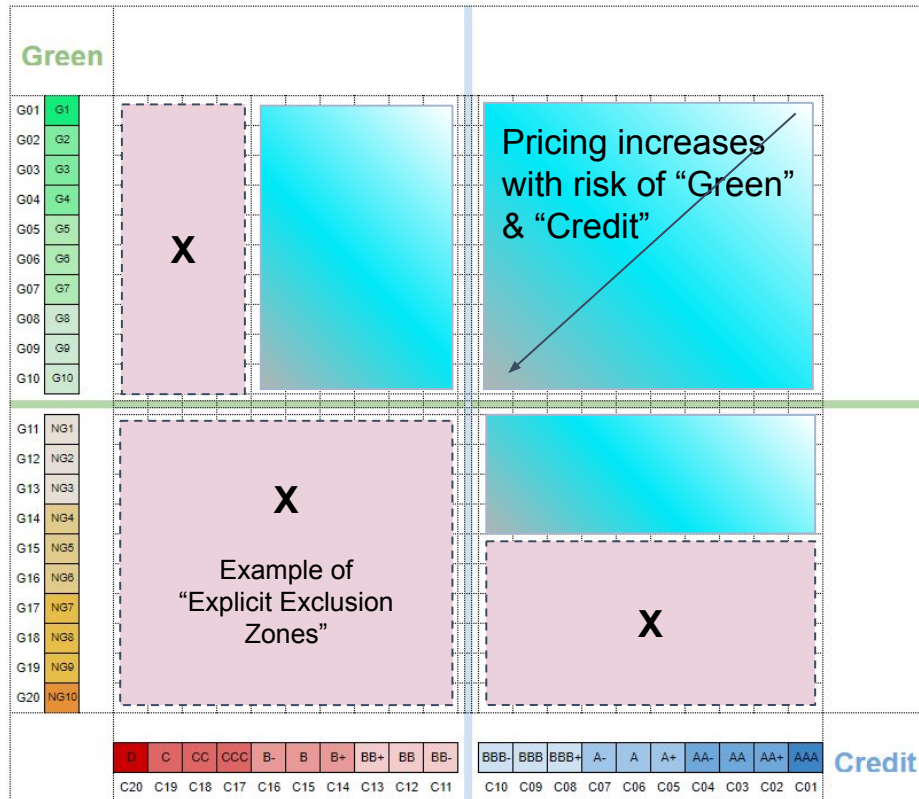
E

X

State of Asset “Modifiers”



Price Risk using Green Ratings & Credit Ratings



Illustrating Size of Data Sets

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Combining Credit & Green Ratings: $20 \times 20 = 400$ grades

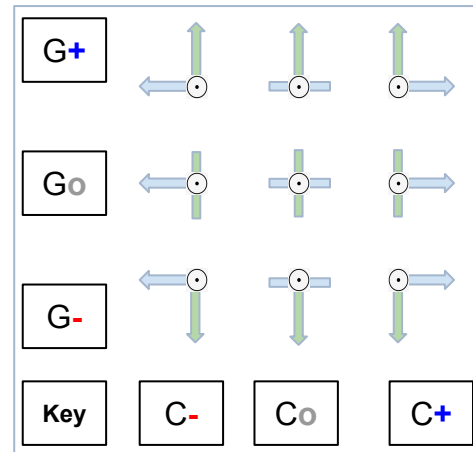
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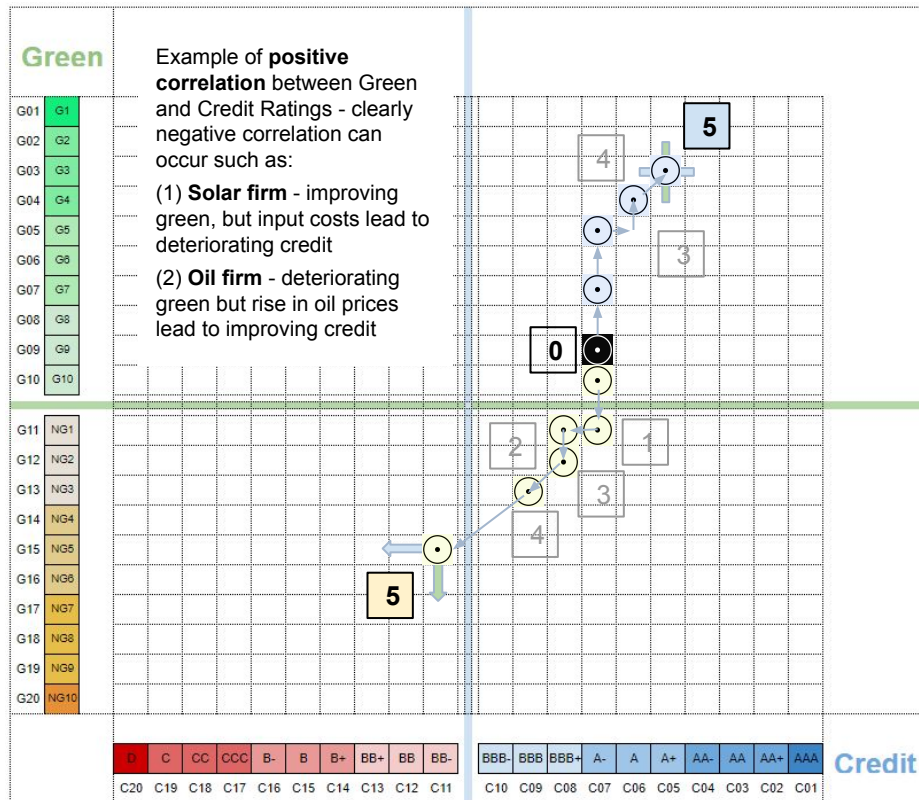
Credit & Green Ratings Migration 1 year forward: $60 \times 60 \times 60 = 216,000$ outcomes

**State of Asset
"Modifiers"**



3.3. Asset Rating Migration

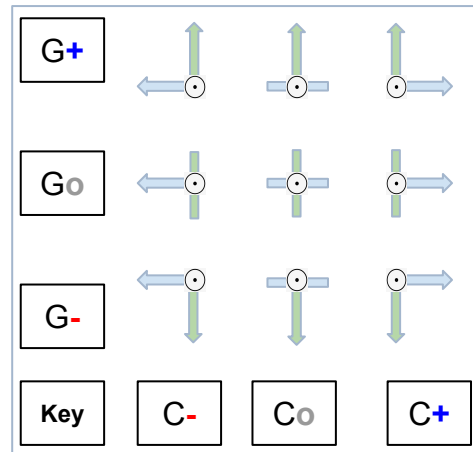
Examples of Improvement & Deterioration



Monitoring Migration: e.g. 5x data-refresh cycles

- 5 Improvement:** (C07, G09) =====> (C05, G03)
- Credit improves: 2 notches
 - Green improves: 6 notches
- 5 Deterioration:** (C07, G09) =====> (C11, G15)
- Credit deteriorates: 4 notches
 - Green deteriorates: 6 notches

State of Asset "Modifiers"

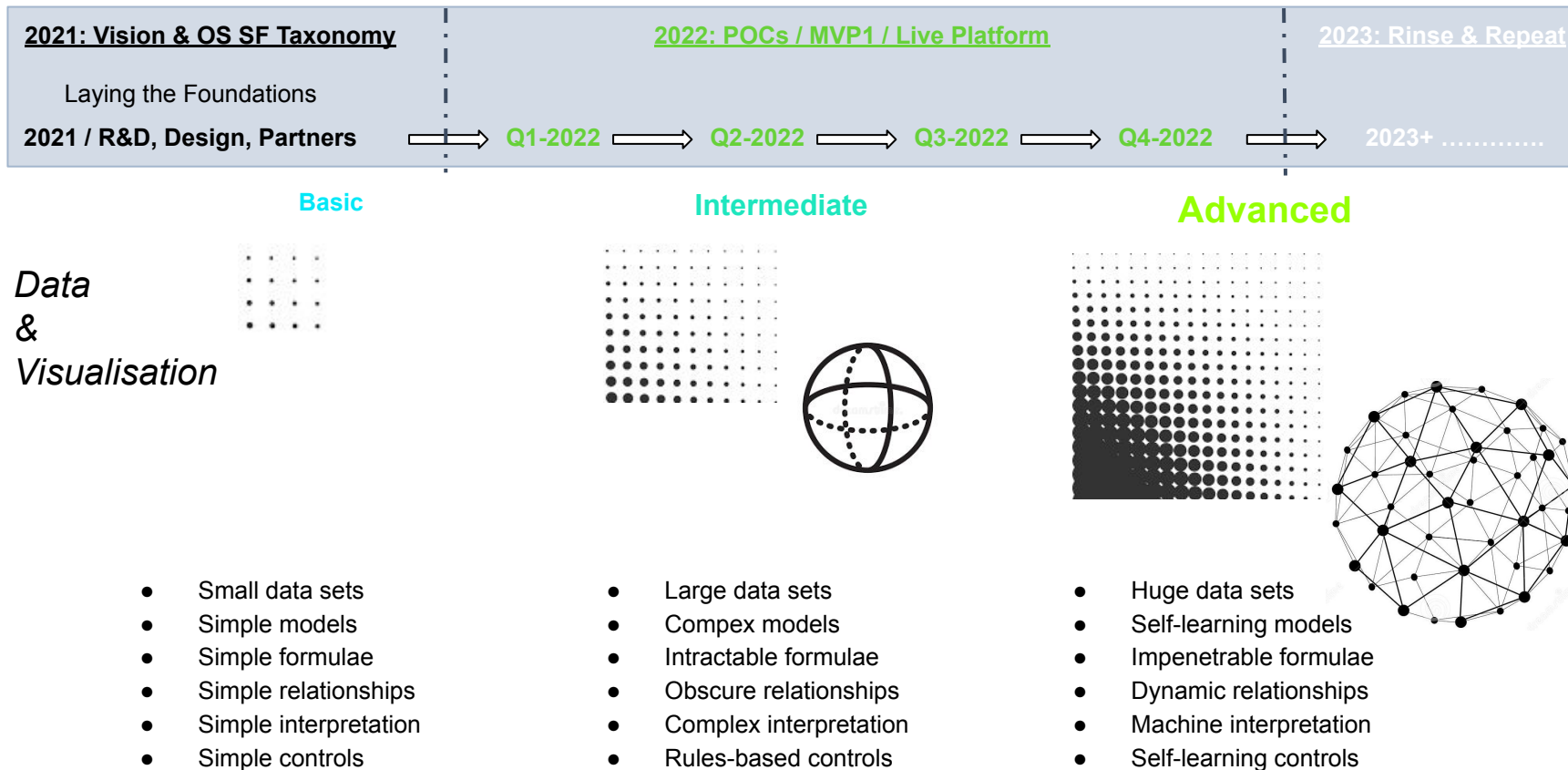


4. Impacts:

Data Complexity
Cloud Store & Compute
Service Componentry



Data Demand will be Huge & Complex



4.2. SF Impact on Technology

Cloud Services will Dominate

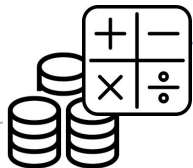


Cloud for Data

Store
Compute

Themes

- Prolific reporting
- Financial Risk data
- Climate Risk data
- ESG Risk data
- Cloud strategy
- Migration to cloud
- Hybrid-cloud
- Multi-cloud
- Business continuity
- Disaster recovery

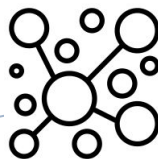


Cloud for Analysis

Sourcing
Assessing

Themes

- Ingestion
- Sampling
- Model development
- Testing
- Human ideas
- Machine ideas
- Artificial intelligence
- Machine learning
- Neural networks



Cloud for Process

Human+Machine
Performance

Themes

- Regulation
- Business transition
- Automation
- BIS/MIS/RegRep.
- Human performance
- Human to NLP
- Machine to NLG
- Human/Machine risk promotion/demotion
- Human performance
- Machine performance



4.3. SF Impact on Service Models

Modernisation will be Fast & Furious

Dismantle the mess

Think like
Supply Chains

Themes - Componentise

- Transaction lifecycle stages
- Data sources
- Operational processes
- Model development
- Model testing
- Model validation
- Model deployment
- Controls frameworks
- Limits frameworks
- Escalation frameworks
- Applications maintenance

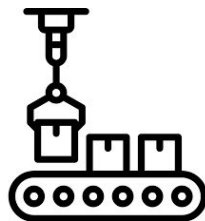


Rebuild Orderly as

Micro-operations
Services

Themes - Managed/Hosted Services

- Data cost management
- Data permissioning
- Model lifecycle management
- Pre-transaction controls
- Transaction execution controls
- Post transaction controls
- Regulatory reporting
- New data & models (scenarios/climate)
- New business processes

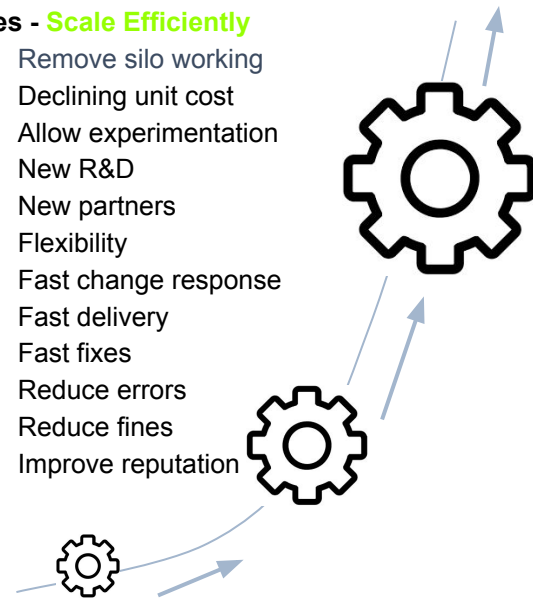


Change work practices by

Cloud Delivery with
Built-in Continuity

Themes - Scale Efficiently

- Remove silo working
- Declining unit cost
- Allow experimentation
- New R&D
- New partners
- Flexibility
- Fast change response
- Fast delivery
- Fast fixes
- Reduce errors
- Reduce fines
- Improve reputation





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